



**STRAITS TIMES**  
**CO - OP**

# **2019 ANNUAL REPORT**

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80<sup>th</sup> ANNUAL GENERAL MEETING

VENUE: HELD BY WAY OF ELECTRONIC MEANS

DATE: MONDAY, 20 JULY 2020

TIME: 7:00 PM

CERTIFIED TRUE COPY

Serial No.81

C. No.32.

STRAITS SETTLEMENTS

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Certificate of Registration  
of the

Straits Times Press

Co-operative Thrift & Loan Society Ltd.  
Singapore

Under Section 9 of Ordinance No.204  
(Co-operative Societies), I, Leonard David  
Gammans, Registrar of Co-operative Societies  
Straits Settlements, hereby certify that

The Straits Times Co-operative Thrift  
Loan Society is this day registered under Or-  
dinance No.204 (Co-operative Societies) and tha  
this society is registered with liability.

The by-laws of the said society are a  
this day registered.

Given under my hand this twenty first  
of February, one thousand nine hundred and  
thirty four.

L.D.Gammans

Seal

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Registrar, Co-operative Socie  
Straits Settlements.

**STRAITS TIMES CO-OPERATIVE LIMITED**  
(Registered under the Co-operative Societies Act, Cap.62, Singapore)  
(Incorporated in the Republic of Singapore)  
(Unique Entity No.: S34CS0024G)

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## CORPORATE INFORMATION

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### President

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Ms Mable Chan Kam Man (EVP - HR & Admin)

### Vice President

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Mr Loh Yew Seng (Head-Capital Market - Finance)

## COMMITTEE OF MANAGEMENT

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<b>Chairman</b>	- Mr Ang Hoe Kiat	(Fastco - NC)
<b>Vice-Chairman</b>	- Ms Yong Chwee Choo Joyce	(Media Solutions- NC)
<b>Secretary</b>	- Mr See Hwee Peng Stanley	(SPHTech - NC)
<b>Treasurer</b>	- Ms Phua Yin Sin	(ST Coop)
<b>Committee Members</b>	- Ms Chan Yim Han Emily	(Media Solutions - NC)
	- Mr Han Poh Tin	(CMG - NC)
	- Mr Latiff Bin Mohideen Ghani	(Engrg - PC)
	- Ms Low Wan Kein Sharon	(Silver Care - NC)
	- Ms Tung Mei Fan	(Art - TC)

## EXTERNAL AUDITOR

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### Nexia TS Public Accounting Corporation

80 Robinson Road, #25-00  
Singapore 189702

### a) INVESTMENT COMMITTEE

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<b>Chairman:</b>	Mr Ang Hoe Kiat
<b>Vice Chairman:</b>	Ms Yong Chwee Choo Joyce
<b>Secretary:</b>	Mr See Hwee Peng Stanley
<b>Treasurer:</b>	Ms Phua Yin Sin (Investment Officer)

### b) AUDIT COMMITTEE

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<b>Chairman:</b>	Ms Low Wan Kein Sharon
<b>Members:</b>	Mr Han Poh Tin

## AGENDA

NOTICE IS HEREBY GIVEN that the 80<sup>th</sup> Annual General Meeting of Straits Times Co-operative Limited., will be convened and held by way of electronic means on Monday, 20 July 2020 at 7.00pm for the following purposes: -

### AGENDA

1. To consider and confirm the Minutes of the 79<sup>th</sup> AGM held on 11 June 2019. **Resolution 1**
2. To receive and adopt the Committee's Report and audited Statement of Accounts for the period 1 January 2019 to 31 December 2019. **Resolution 2**
3. To approve the proposed appropriation for the year ended 31 December 2019 as follows: **Resolution 3**

	S\$	
a) Central Co-operative Fund – 5% (2018 : 5%)	25,000	
b) Central Co-operative Fund – 20% (2018 : 20%)	33,219	
c) Honorarium to Committee of Management	16,000	
d) Common Good Fund	50,000	
e) Donation	6,000	
f) 3% Dividend on Subscription at 31.12.2019 (2018 : 3%)	599,481	
g) From Accumulated Fund	(63,604)	
	<u>666,096</u>	
4. To approve the estimated expenditure for 2020. **Resolution 4**
5. To authorise the Committee of Management to appoint a professional audit firm, where necessary, to be Internal Auditors of the Co-operative for 2020/2021. **Resolution 5**
6. To authorise the Committee of Management to appoint a professional audit firm, where necessary, to be External Auditors of the Co-operative for 2020/2021. **Resolution 6**
7. To elect up to 11 members to the Committee of Management. **Resolution 7**
  - Nomination of members for election to the Committee of Management took place from 4 June 2020 to 12 June 2020.
  - The nomination shall close at 5.00pm on 12 June 2020.

## AGENDA (CONT'D)

8. To adopt, if approved, the following resolution: **Resolution 8**  
"That the general meeting authorises the Committee of Management to invest up to 30% of the Co-operative's total assets in restricted investments, for a period of 3 years. Following the approval of members, the Committee of Management will seek final approval from the Registrar."
9. To transact any other business in respect of which notice has been received by the Secretary three working days before the Meeting. **Resolution 9**

On behalf of the Committee of Management



Ang Hoe Kiat  
Chairman

### **Important Notes**

- (1) Due to the current COVID-19 situation in Singapore, a member will not be able to attend the Annual General Meeting in person.
- (2) The Annual General Meeting will be convened and held by electronic means pursuant to the COVID-19 (Temporary Measures) (Alternative Arrangements for Meetings for Charities, Co-operative Societies and Mutual Benefit Organisations) Order 2020.
- (3) Please refer to **Annex A: Alternative Arrangements** for details of how the Annual General Meeting will be conducted, including how members may electronically access the meeting, send to the chairman of the meeting the substantial and relevant matters which they wish to raise, and cast their votes.
- (4) A member must appoint the chairman of the meeting as his/her proxy to attend, speak and vote on his/her behalf at the Annual General Meeting if such member wishes to exercise his/her voting rights at the Annual General Meeting. Please refer to **Annex B: Proxy Form** for information on how the chairman of the meeting may be appointed as proxy to vote.
- (5) Details of Annex A and Annex B will be available on **22 June 2020**.

## **MINUTES OF THE 79<sup>th</sup> ANNUAL GENERAL MEETING**

### **Minutes of the 79th Annual General Meeting of members held on 11 June 2019 at Sheraton Towers, Ballroom 2, level 2 at 7:00 p.m.**

The meeting which commenced at 7:00 p.m. was presided by the President Mable Chan Kam Man and present were: -

#### **Committee of Management**

Chairman	- Mr Ang Hoe Kiat
Vice-Chairman	- Ms Phua Yin Sin
Secretary	- Ms Yong Chwee Choo Joyce
Committee Members	- Ms Chan Yim Han Emily
	- Mr Han Poh Tin Marcus
	- Mr Latiff Bin Mohideen
	- Ms Low Wan Kein Sharon
	- Ms Tung Mei Fan

Absent with apologies: - Mr See Hwee Peng Stanley (Overseas Leave)

and 189 members.

#### **1. Opening Address by the President, Ms Mable Chan.**

- 1.1. President Mable Chan noted that over the last 10 over year since she became involved in the Co-op, she has seen the transition of leadership, the renewed processes and measures put in place to ensure the assets and investments are sound and well taken care of, and making sure there is proper corporate governance and risk management process in place. The responsibility of the Committee is getting heavier as the assets it has to look after are getting bigger. She acknowledged the Committee's effort and expressed her appreciation to the Committee for a job well done.

#### **2. To confirm the minutes of the 78th Annual General Meeting held on 18 June 2018.**

- 2.1. As there were no matters arising from the minutes of the last AGM, the minutes were confirmed without amendments, as proposed by Ms Christina Bong Chiu Ping (Branding & Events) and seconded by Mr Winston Wong Hsien Loong (Administration).

**3. To receive and adopt the Committee's Report and Audited Statement of Accounts for the period 01.01.2018 to 31.12.2018.**

**Net Surplus**

- 3.1. Yin Sin presented that the Co-operative recorded a net surplus after contribution of \$629,278 for the year under review. This was a 50% decrease as compared to FY2017's net surplus after contribution of \$1,264,414. The decrease in net surplus was mainly due to a reduction in income from Non-Restricted Investment (especially from Singapore Government Securities (SGS)) as the SGS bond market had remained flat, due to poor sentiment, resulting in lowered gain from SGS bond. Only in Dec 2018, when the market inched up, we were able to make a profit of \$500k by liquating some SGS bond.

**Capital Adequacy Ratio (CAR) and Minimum Liquid Asset (MLA) Ratio**

- 3.2. As at Dec 2018, the Co-operative had a CAR of 12.3% (2017: 11.1%) and MLA of 78% (2017: 74%) which is above the requirement under the Registrar of Co-operative Societies of 10% and 15% respectively.

**Dividend**

- 3.3. The Committee has recommended dividends of 3% on Subscription as at 31 Dec 2018 which is similar to 2017.



Balance Sheet	As at 31/12/2018	As at 31/12/2017
Total Assets	\$74,628,992	\$75,770,213
Total Liabilities	\$61,577,064	\$61,728,802
Net Assets / Total Funds	\$13,051,928	\$14,041,411

Capital Adequacy Ratio – 10%	12.3%	11.1%
Minimum Liquid Assets Ratio – 15%	78.0%	74.0%

Comprehensive Income	As at 31/12/2018	As at 31/12/2017
Total Income	\$2,218,318	\$2,919,951
Total Expenditure	(\$1,525,471)	(\$1,433,184)
Surplus before contribution	\$692,847	\$1,486,767
Contribution to Central Co-operative Fund	(\$63,569)	(\$222,353)
Net surplus after contribution	\$629,278	\$1,264,414
Dividend 3% (2017: 3%)	(\$659,454)	(\$719,964)



- 3.4. Yin Sin also presented on the Investment Performance for 2018 and the investment Plan moving forward.
- 3.5. Our investment plan remains unchanged and that is to invest and hold such investment on a long-term basis for the Singapore Government Securities (as it is considered as cash equivalent), Statutory Bonds (LTA, HDB etc) and Fixed Deposit.
- 3.6. Members were also informed that the Registrar had given us their approval to invest up to 30% of Co-op's total assets up till 30 Jun 2020 or Co-op's AGM in 2020. We will seek member's approval again at the next AGM.

## ST Co-op Investment Plan



### Investment Plan 2019

Asset Allocation	Scenario		
	1	2	3
Fixed Deposit/Cash	20%	20%	20%
Shares in other Co-op	1%	1%	1%
Parent Shares	4%	4%	4%
SGS Bond	65%	55%	45%
Restricted Investment *	10%	20%	30%
<b>Total</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>

Restricted Investment *	30%	Remarks
Equities - Quoted	12%	30% RI Limit approved by *Registry of Co-operative Societies for period from 22/8/2017 to 30/6/2020; (letter reference S34CS0024G dated 22/8/2017)
Bonds – Quoted	16%	
External Fund Mgt	1.8%	
Shares in other Co-op	0.2%	

- 3.7. Our total investment return in 2018 was 3.2% which was a reduction of 1.5% comparing to 2017. Our Restricted (RI) investments performance in 2018 was 1% better than in 2017. However, there was a 2% reduction in our investment performance by Non-Restricted (Non-RI) investments, mainly due to the SGS bond market which had remained flat without opportunities to sell off, resulting in lowered income from SGS.

## Total Investment Performance 2018

	As at 31/12/2018	As at 31/12/2017
<b>Income from Investments</b>		
Restricted Investment (RI)	\$429,804	\$489,255
Non Restricted Investment (Non-RI)	\$1,748,393	\$2,403,762
<b>Total Income from investments</b>	<b>\$2,178,197</b>	<b>\$2,893,017</b>
<b>Investment Portfolio</b>	<b>As at 31/12/2018</b>	<b>As at 31/12/2017</b>
Restricted Investment (RI)	\$9,003,036	\$12,964,196
Non Restricted Investment (Non-RI)	\$59,332,265	\$48,785,212
<b>Total Investment Portfolio</b>	<b>\$68,335,301</b>	<b>\$61,749,408</b>
<b>Total Return</b>	<b>3.2%</b>	<b>4.7%</b>

## Investment Performance of Restricted Investments 2018

	As at 31/12/2018	RI over TA (%)	As at 31/12/2017	RI over TA (%)
<b>Restricted Investments (RI)</b>				
Shares listed on SGX	\$6,288,906	8.4%	\$8,516,281	11.2%
External Fund	-	-	\$1,399,435	1.8%
Corporate Bonds	\$2,563,050	3.4%	\$2,897,400	3.8%
Shares in other Co-operative (invest after 30/6/2010)	\$151,080	0.2%	\$151,080	0.2%
<b>Total (B)</b>	<b>\$9,003,036</b>	<b>12.0%</b>	<b>\$12,964,196</b>	<b>17.0%</b>
<b>Total Assets (TA)</b>	<b>\$74,628,992</b>		<b>\$75,770,213</b>	
<b>Income from Restricted Investments</b>	<b>As at 31/12/2018</b>		<b>As at 31/12/2017</b>	
Shares listed on SGX	\$314,132		\$319,359	
Corporate Bonds	\$105,603		\$159,827	
Shares in other Co-op(invest after 30/6/2010)	\$10,069		\$10,069	
<b>Total (A)</b>	<b>\$429,804</b>		<b>\$489,255</b>	
<b>Annual Return (A/B)</b>	<b>4.8%</b>		<b>3.8%</b>	

### Investment Performance of Non - Restricted Investments 2018

Non Restricted Investments (Non-RI)	As at 31/12/2018	Non-RI over TA (%)	As at 31/12/2017	Non-RI over TA (%)
Parent Shares	\$1,824,480	2.4%	\$1,918,600	11.2%
Statutory Board/SGS Bond	\$42,463,903	57.0%	\$34,844,466	1.8%
Shares in other Co-operative	\$750,000	1.0%	\$750,000	3.8%
Cash & Cash Equivalents	\$14,293,882	19.2%	\$11,272,146	0.2%
<b>Total (B)</b>	<b>\$59,332,265</b>	<b>79.5%</b>	<b>\$48,785,212</b>	<b>17.0%</b>
<b>Total Assets (TA)</b>	<b>\$74,628,992</b>		<b>\$75,770,213</b>	

Income from Non Restricted Investments (Non-RI)	As at 31/12/2018	As at 31/12/2017
Parent Shares	\$94,120	\$108,600
Statutory Board/SGS Bond	\$1,549,259	\$2,156,919
Shares in other Co-operative	\$47,474	\$47,474
Cash & Cash Equivalents	\$57,540	\$90,769
<b>Total (A)</b>	<b>\$1,748,393</b>	<b>\$2,403,762</b>
<b>Annual Return (A/B)</b>	<b>2.9%</b>	<b>4.9%</b>

3.8. As there was no query, the Committee's Report and Audited Statement of Accounts were unanimously adopted upon being proposed by Ms Chan Bee Yang (SPHTech) and seconded by Ms Sandy Soo Sou Fong (Integrated Marketing)

**4. To approve the proposed appropriation of surplus amounting to \$692,847 for the year ended 31.12.2018.**

4.1. Hoe Kiat informed the Meeting that the Management Committee proposed to appropriate the surplus for 2018 as follows: -

a)	Central Co-operative Fund	5%	\$25,000
b)	Central Co-operative Fund	20%	\$38,569
c)	Honorarium to Management Committee		\$16,950
d)	Common Good Fund		\$50,000
e)	Donation		\$6,000
f)	Dividend 3%		\$659,454
g)	Accumulated Fund		(\$103,126)
	<b>Total</b>		<b>\$692,847</b>

4.2. There being no further queries, the proposed appropriation of surplus was adopted upon being proposed by Mr Goh Jim Tiang (Integrated Marketing) and seconded by Ms Adeline Tan Guan Lay (Integrated Marketing).

**5. To approve the estimated expenditure for 2019.**

- 5.1. Hoe Kiat informed the Meeting that the estimated expenditure for 2019 amounted to \$1,538,500, a decrease of \$242,000 from the previous year. The decrease is mainly due to reduction in expenses in Hardware/Software upgrade as the change of the Thrift & Loan system was completed at end 2018. The detail breakdown could be found in the annual report.
- 5.2. There being no other matters raised, the estimated expenditure for 2019 was unanimously approved upon being proposed by Ms Mavis Leow Mui Lee (Integrated Marketing) and seconded by Ms Pang Shwu Feng (Integrated Marketing).

**6. To authorise the COM to appoint professional audit firm as Internal Auditors of the Co-operative for 2019/2020**

- 6.1 There being no objection from the meeting, the appointment of a professional audit firm as Internal Auditors of the Co-operative for 2019/2020 was approved as proposed by Ms Michelle Tan Lay Lian (Integrated Marketing) and seconded by Mr Winston Wong Hsien Loong (Administration).

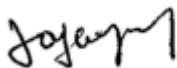
**7. To authorise the COM to appoint a professional audit firm as External Auditors of the Co-operative for 2019/2020.**

- 7.1. There being no objection from the meeting, the appointment of a professional audit firm as External Auditors of the Co-operative for 2019/2020 was approved as proposed by Ms Alicia Boo Pei Ling (Integrated Marketing) and seconded by Ms Serene Low Guat Hong (Integrated Marketing).

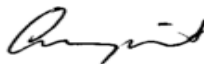
**8. To consider transacting any other business for which at least 3 clear days' notice in writing shall have been given to the Secretary.**

- 8.1. No correspondence/query was received from members prior to the Annual General Meeting.
- 8.2. Hoe Kiat informed that this will be the last year where dividends are paid via cheque. Moving forward, payment of dividends will be done via e-payment. Members are requested to go to the ST Co-op's website and update their bank account detail in their profile page.

- 8.3. As there were no other queries, he declared the meeting closed and invited members to proceed for the dinner.
- 8.4. The meeting ended at 7:45 p.m. with a vote of thanks to the President for presiding at the meeting.



Recorded by:  
Yong Chwee Choo Joyce  
Secretary



Confirmed by:  
Ang Hoe Kiat  
Chairman

**MANAGEMENT COMMITTEE REPORT FOR  
FINANCIAL YEAR ENDED 31 DECEMBER 2019**

**To: The Members of Straits Times Co-operative Limited.**

**Ladies/Gentlemen**

Your Management Committee has the pleasure in presenting the Report and the Accounts of the Co-operative for the period 1 January 2019 to 31 December 2019.

- 1. Results:** The Co-operative recorded a gross profit of S\$666,096 (2018 profit was S\$692,847) for the year ended 31 December 2019. Profit came mainly from dividends from investments, interest from bonds and sales of quoted investment.
- 2. Dividends:** During the year under review, dividends of 3% were paid to members in accordance with the Co-operative's By-laws amounting to S\$659,454 (2018: 3% - S\$719,965)
- 3. Membership:** The membership as at 31 December 2019 was 1,269. During the year under review, 80 new members were admitted while 165 accounts were closed upon cessation of employment/membership and retirement.
- 4. Subscription:** Subscription Capital as at 31 December 2019 amounted to S\$19,982,711 (2018: S\$21,981,818), a decrease of S\$1,999,107 over the previous year. The average monthly total subscription received during the year was S\$635,056 (2018: S\$640,185), or S\$500 per member (2018: S\$473).
- 5. Specific Deposits:** The balance in this account as at 31 December 2019 was S\$40,509,301. Interest of 3% amounting to S\$1,179,883 calculated on the balance as at 31 December 2019 had been credited to members' accounts.
- 6. Loan:** For the year 2019, loans granted to members amounted to S\$39,500 (2018: S\$77,230), a decrease of S\$37,730 over the previous year.
- 7. Auditors:** Nexia TS Pte Ltd, Public Accountants and Chartered Accountants were the auditors for year under review and the audit fee was S\$7,200.
- 8. Common Good Fund:** During the year, grants amounting to S\$31,630 were paid to members for study awards, loyalties bonus and funeral grants from the Co-operative's Common Good Fund. The balance in this account as at 31 December 2019 was S\$48,906.

## 9. Investments

### 9.1 Restricted and Non -Restricted Investments Performance

As at 31 December 2019, the Co-operative has \$9,477,134 (12.7%) in restricted investments and \$64,348,180 (86.5%) in non-restricted investments, other assets including loans, fixed assets, intangible assets and other receivables, amounting to \$568,887 (0.8%), the Co-operative has total assets of \$74,374,005.

As at 31 December 2019, the Co-operative has a Minimum Liquid Assets (MLA) ratio of 81.4% and Capital Adequacy Ratio (CAR) of 12.6%.

MLA and CAR ratio required by the Registrar of Co-operative Societies is 15% and 10% respectively.

	As at 31/12/2019		As at 31/12/2018	
<b>Restricted Investments (RI)</b>	<b>Investment Amount</b>	<b>Income</b>	<b>Investment Amount</b>	<b>Income</b>
Shares listed on SGX	\$6,237,664	\$272,313	\$6,288,906	\$314,132
Corporate Bonds	\$3,088,390	\$99,201	\$2,563,050	\$105,603
Shares in other Co-op (invest after 30 June 2010)	\$151,080	\$10,069	\$151,080	\$10,069
<b>Total</b>	<b>\$9,477,134</b>	<b>\$381,583</b>	<b>\$9,003,036</b>	<b>\$429,804</b>
<b>Returns on RI</b>		<b>4.0%</b>		<b>4.8%</b>
<b>Non-Restricted Investments (Non-RI)</b>	<b>Investment Amount</b>	<b>Income</b>	<b>Investment Amount</b>	<b>Income</b>
Parent Shares	\$1,090,000	\$78,700	\$1,824,480	\$94,120
Statutory Board/SGS Bond	\$36,094,126	\$1,379,264	\$42,463,903	\$1,549,259
Shares in other Co-operative	\$750,000	\$47,474	\$750,000	\$47,474
Fixed Deposits	\$18,176,408	\$323,522	\$14,293,882	\$57,540
^ Cash & Cash Equivalents	\$8,237,646	\$24,970	\$5,672,473	\$26,272
<b>Total</b>	<b>\$64,348,180</b>	<b>\$1,853,930</b>	<b>\$65,004,738</b>	<b>\$1,774,665</b>
<b>Returns on Non-RI</b>		<b>2.9%</b>		<b>2.7%</b>
<b>Total Investment</b>	<b>\$73,825,314</b>	<b>\$2,235,513</b>	<b>\$74,007,774</b>	<b>\$2,204,469</b>
<b>^ Returns on Total Investments</b>		<b>3.0%</b>		<b>3.0%</b>

^ Interests earned from cash & cash equivalent was also included as an income from investment. As a result, returns on total investments in 2018 was restated from 3.2% to 3%.

In the proposed investment plan for FY2017 to FY2020, the Investment Committee hopes to generate annual returns of between 2.5% to 4.0%.

## 9.2 Restricted Investments (RI) Limits

The default RI limit is 10%.

Based on the revised Written Direction dated 18 November 2013, credit co-operatives are allowed to apply to the Registry of Co-operative Societies for a higher RI limit of 20% to 30% subject to conditions imposed.

The Co-operative applied to the Registry of Co-operative Societies in May 2020 for the higher RI limit of 30% for a 3-year period from FY2020 to FY2023 or the Co-operative's Annual General Meeting date in 2023, whichever is earlier.

## 9.3 Proposed Asset Allocation for Restricted Investment (RI)

If members approve the RI limit of 30% for a period not exceed 3 years from FY2020 to FY2023, the investible funds will be based on the following asset allocation:

<b>Restricted Investments</b>	<b>FY2020 to FY2023</b>
Shares listed on SGX	Up to Max 40%
Corporate Bonds issued in Singapore	Up to Max 50%
Managed Funds/ Unit Trusts	Up to Max 10%
Shares in other Co-op (invested after 30 June 2010)	Remainder
Total	100%

With the proposed investment plan, the Co-operative hopes to generate annual return of at least 3%. As such, the Investment Committee intends to invest a further \$8mil in the coming Financial Year to stay within the RI limit of 30%.

The investment plan, if approved by members, will serve as the primary investment guidelines for FY2020 to FY2023 and will be strictly adhered to. All investments transactions will be approved by the Investment Committee.



## **10. Corporate Governance**

### **10.1 Attendance of Committee of Management:**

During the year, the Committee of Management held twelve meetings for the period January 2019 to December 2019. The attendance of each Committee at every Meeting is as follows:

Name	Position	No. of Meeting	
		Held	Attended
Mr Ang Hoe Kiat	Chairman	12	12
Ms Yong Chwee Choo Joyce	Vice-Chairman	12	12
Ms Phua Yin Sin	Treasurer	12	12
Mr See Hwee Peng	Secretary	12	11
Ms Chan Yim Han Emily	Committee Member	12	11
Mr Han Poh Tin	Committee Member	12	12
Mr Latiff Bin Mohideen Ghani	Committee Member	12	12
Ms Low Wan Kein Sharon	Committee Member	12	11
Ms Tung Mei Fan	Committee Member	12	11
Ms Choo Sing Yuit (Co-opted Aug'19)	Committee Member	12	5

### **10.2 Audit Committee**

The Audit Committee's terms of reference were expanded to review:

- With the internal and external auditors, the audit plans and audit reports;
- The assistance given by the officers of the credit co-op to the auditor;
- The scope, results and effectiveness of the audit procedures.

### **10.3 Internal Auditor**

During 2020, an outsourced internal auditor, BDO LLP was engaged. In carrying out the internal audits, BDO LLP is given unfettered access to all the Co-operative's documents, records, properties and personnel, including access to the AC.

Based on the internal audit for FY2019, no high-risk internal controls issues were highlighted in the audit report and other recommendations by the internal auditors are being addressed by the Committee of Management. Follow up actions to check on the implementation status of the internal audit recommendations will be performed based on the agreed timeline with the Committee of Management for the action plans.

#### 10.4 Attendance of Audit Committee:

In 2019, the AC held two meetings:

Name	Position	No. of Meeting	
		Held	Attended
Ms Low Wan Kein Sharon	Chairman	2	2
Mr Han Poh Tin	Member	2	2

#### 11. Appreciation:

The Committee of Management would like to express their appreciation to the staff for their dedication and commitment to work and to members for their continued support and co-operation. The Committee of Management also like to express their appreciation to the President, Ms Mable Chan for their advice and guidance.



See Hwee Peng Stanley  
Secretary

## STATEMENT BY MANAGEMENT COMMITTEE

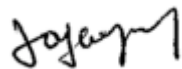
In the opinion of the Management Committee:

- (a) the financial statements as set out on pages 18 to 47 are drawn up so as to give a true and fair view of the financial position of the Co-operative as at 31 December 2019, and of the financial activities, changes in accumulated funds and cash flows of the Co-operative for the financial year then ended;
- (b) at the date of this statement, there are reasonable grounds to believe that the Co-operative will be able to pay its debts as and when they fall due; and
- (c) the receipts, expenditure and investment of money by the Co-operative during the financial year ended 31 December 2019 have been made in accordance with the provisions of the Cooperative Societies Act, Chapter 62 (the "Act") and the By-laws of the Co-operative.

On behalf of the Committee of Management



Ang Hoe Kiat  
Chairman



Yong Chwee Choo Joyce  
Vice-Chairman



See Hwee Peng Stanley  
Secretary

## **INDEPENDENT AUDITORS' REPORT**

### **Report on the Audit of the Financial Statements**

#### *Opinion*

We have audited the accompanying financial statements of Straits Times Co-operative Limited (the "Co-operative") which comprise the statement of financial position as at 31 December 2019, and the statement of comprehensive income, statement of changes in members' fund and statement of cash flows for the financial year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Co-operative Societies Act, Chapter 62 (the "Act") and Financial Reporting Standards in Singapore ("FRS") so as to give a true and fair view of the financial position of the Co-operative as at 31 December 2019 and of the financial activities, changes in accumulated funds and cash flows of the Co-operative for the financial year ended on that date.

#### *Basis for Opinion*

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Co-operative in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believed that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### *Other Information*

Management is responsible for the other information. The other information comprises the Management Committee's Statement as set out on page 17.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

## **INDEPENDENT AUDITORS' REPORT (Continued)**

### **Report on the Audit of the Financial Statements (Continued)**

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

#### *Responsibilities of Management for the Financial Statements*

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act and FRSS, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Co-operative's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Co-operative or to cease operations, or has no realistic alternative but to do so.

The management's responsibilities include overseeing the Co-operative's financial reporting process.

#### *Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

## **INDEPENDENT AUDITORS' REPORT (Continued)**

### *Auditor's Responsibilities for the Audit of the Financial Statements*

(Continued)

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Co-operative's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Co-operative's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Co-operative to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the management regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**INDEPENDENT AUDITORS' REPORT** (Continued)

*Auditor's Responsibilities for the Audit of the Financial Statements*

(Continued)

Report on Other Legal and Regulatory Requirements

*Opinion*

In our opinion, proper accounting and other records have been kept by the Co-operative have been properly kept in accordance with the provisions of the Act.

During the course of our audit, nothing has come to our attention to cause us to believe that the receipts, expenditure and investments of monies made by the Co-operative during the financial year ended 31 December 2019 have not been made in accordance with the By-laws of the Co-operative and the provisions of the Act.



**Nexia TS Public Accounting Corporation**  
**Public Accountants and Chartered Accountants**

Singapore

Date: 5 May 2020

**Statement of Comprehensive Income**  
**for the financial year ended 31 December 2019**

		<b>2019</b>	<b>2018</b>
<b>Income</b>	<b>Note</b>	<b>\$</b>	<b>\$</b>
Interest income			
- bonds		962,964	1,134,532
- bank deposit		348,492	83,812
- loan interest		5,998	10,886
Dividend income			
- quoted equity investments		351,014	408,252
- unquoted equity investments		57,543	57,543
Gain on disposal of financial assets			
FVOCI / Available-for-sale			
- government bonds		488,000	518,080
- quoted bonds		-	1,250
- statutory bonds		27,500	1,000
Entrance fee		390	425
Others Income	3	2,019	2,538
		<u>2,243,920</u>	<u>2,218,318</u>
<b>Expenditure</b>			
Affiliation fees		338	356
Amortisation of intangible assets	18	58,686	46,659
Annual general meeting expenses		19,184	19,272
Audit fee		7,624	7,697
Bank charges		276	62
Depreciation of plant and equipment	17	1,059	721
Employee compensation	4	179,757	183,210
Insurance		9,146	11,466
Interest on specific deposits	20	1,179,883	1,149,134
Loss Allowance	27(b)	-	6,500
Maintenance of computer system		114,028	90,936
Medical expenses		474	614
Meeting expenses		544	597
Printing & stationery		1,526	3,196
Skills development levy		289	342
Sundry expenses		2,297	3,175
Training		2,610	1,534
Written-off of property, plant and equipment		103	-
		<u>1,577,824</u>	<u>1,525,471</u>
<b>Surplus before contributions</b>		<u>666,096</u>	<u>692,847</u>



**Statement of Comprehensive Income  
for the financial year ended 31 December 2019**

	Note	<b>2019</b> \$	<b>2018</b> \$
<b>Surplus before contributions</b>		666,096	692,847
<b>Contributions to:</b>			
Central Co-operative Fund – 5%	5	(25,000)	(25,000)
Central Co-operative Fund – 20%	5	(33,219)	(38,569)
		<u>(58,219)</u>	<u>(63,569)</u>
<b>Net surplus after contributions</b>		<u>607,877</u>	<u>629,278</u>
<b>Other Comprehensive Income/(loss):</b>			
Items that may be reclassified subsequently to profit or loss			
Financial assets, at FVOCI / available-for-sale			
- Fair value gains - debt instruments		1,369,593	787,777
- Reclassification		(515,500)	(520,330)
Items that will not be classified subsequently to profit or loss:			
Financial assets, at FVOCI			
- Fair value losses - equity instruments		(54,558)	(1,111,183)
		<u>799,535</u>	<u>(843,736)</u>
<b>Total Comprehensive (loss)/ Income for the financial year</b>		<u><u>1,407,412</u></u>	<u><u>(214,458)</u></u>

## Statement of Financial Position 31 December 2019

<b>ASSETS</b>	Note	<b>2019</b> \$	<b>2018</b> \$
<b>Current assets</b>			
Financial assets, at FVOCI	7	755,075	3,996,200
Loans to members	14	23,186	63,554
Other receivables	15	335,534	311,936
Cash and cash equivalents	16	26,414,054	19,966,355
		<u>27,527,849</u>	<u>24,338,045</u>
<b>Non-current assets</b>			
Plant and equipment	17	3,952	2,066
Intangible assets	18	186,019	243,662
Financial assets, at FVOCI	7	46,656,185	50,045,219
		<u>46,846,156</u>	<u>50,290,947</u>
<b>Total assets</b>		<u>74,374,005</u>	<u>74,628,992</u>
<b>LIABILITIES</b>			
<b>Current liabilities</b>			
Subscription capital	19	19,982,711	21,981,818
Specific deposits	20	40,509,301	39,453,582
Other payables	21	136,687	141,664
		<u>60,628,699</u>	<u>61,577,064</u>
<b>NET ASSETS</b>		<u>13,745,306</u>	<u>13,051,928</u>
<b>MEMBERSHIP FUNDS</b>			
Accumulated surplus	22	1,803,528	2,100,868
Common good fund	23	48,906	30,536
General reserve fund	24	7,111,222	7,111,222
Fair value reserve	25	4,781,650	3,809,302
<b>Total funds</b>		<u>13,745,306</u>	<u>13,051,928</u>

**Statement of Changes In Members' Fund  
for the financial year ended 31 December 2019**

	<b>2019</b>	<b>2018</b>
	<b>\$</b>	<b>\$</b>
<b>Accumulated surplus</b>		
Balance as at 31 December 2018 / 31 December 2017	2,100,868	1,264,414
Adoption of FRS 109	-	1,200,000
Balance as at 1 January 2019 / January 2018	2,100,868	2,464,414
Committee members' honoraria	(16,950)	(17,550)
Donations	(6,000)	(6,000)
Dividends paid (Note 26)	(659,454)	(719,965)
Transfer to common good fund	(50,000)	(50,000)
Transfer to general reserve fund	-	-
Transfer upon disposal of investments in financial assets, at FVOCI	(172,813)	(199,309)
Net surplus after contributions	607,877	629,278
End of financial year	<u>1,803,528</u>	<u>2,100,868</u>
<b>Common good fund</b>		
Beginning of financial year	30,536	12,046
Appropriation from accumulated surplus	50,000	50,000
Study award	(2,680)	(1,560)
Retirement and funeral grants	(28,950)	(29,950)
End of financial year	<u>48,906</u>	<u>30,536</u>
<b>General reserve fund</b>		
Beginning and end of financial year	<u>7,111,222</u>	<u>7,111,222</u>
<b>Fair value reserve</b>		
Balance as at 31 December 2018 / 31 December 2017	3,809,302	5,653,729
Adoption of FRS 109	-	(1,200,000)
Balance as at 1 January 2019 / January 2018	3,809,302	4,453,729
Fair value (losses)/gains	1,315,035	(323,406)
Transfer to accumulated surplus upon disposal of equity investment in financial asset, at FVOCI	172,813	199,309
Reclassification to profit or loss	(515,500)	(520,330)
End of financial year	<u>4,781,650</u>	<u>3,809,302</u>

**Statement of Cash Flows**  
**for the financial year ended 31 December 2019**

	<b>2019</b>	<b>2018</b>
	<b>\$</b>	<b>\$</b>
<b>Cash flows from operating activities</b>		
Net surplus after contributions	607,877	629,278
Adjustments for :		
Contributions to Central Co-operative Fund	58,219	63,569
Depreciation and amortisation	59,745	47,380
Dividend income	(408,557)	(465,795)
Gain on disposal of financial assets, at FVOCI/ available-for-sale - net	(515,500)	(520,330)
Written-off of property, plant and Equipment	103	-
Interest income	(1,317,454)	(1,231,479)
Interest expense	<u>1,179,883</u>	<u>1,149,134</u>
	(335,684)	(328,243)
Changes in working capital:		
Loan to members	-	6,500
Other payables	<u>373</u>	<u>7,014</u>
Cash used in operations	(335,311)	(314,729)
Contributions paid to Central Co-operative Fund	(63,569)	(222,353)
Interest received	<u>1,293,856</u>	<u>1,186,583</u>
	894,976	649,501
Changes in funds:		
- Study award	(2,680)	(1,560)
- Retirement & funeral grants	(28,950)	(29,950)
- Honorary paid	(16,950)	(17,550)
- Donations granted	<u>(6,000)</u>	<u>(6,000)</u>
<b>Net cash provided by operating activities</b>	<u>840,396</u>	<u>594,441</u>

**Statement of Cash Flows**  
**for the financial year ended 31 December 2019**

	<b>2019</b>	<b>2018</b>
	<b>\$</b>	<b>\$</b>
<b>Cash flows from investing activities</b>		
Dividend received	408,557	465,795
Loans to members	(39,500)	(77,230)
Repayment from members	79,868	111,145
Purchase of plant and equipment	(3,048)	(919)
Purchase of intangible assets	(1,043)	(212,746)
Purchase of financial assets, at FVOCI / available-for-sale	(4,700,772)	(8,225,081)
Proceeds from sale of financial assets, at FVOCI / available-for-sale	<u>12,645,966</u>	<u>5,338,519</u>
<b>Net cash (used in) provided by investing activities</b>	<u>8,390,028</u>	<u>(2,600,517)</u>
<b>Cash flows from financing activities</b>		
Dividends paid	(659,454)	(719,965)
Receipts from members - subscription capital	7,620,673	7,682,217
Withdrawal of subscription capital	(4,624,102)	(4,203,766)
Withdrawal of specific deposits	<u>(5,119,842)</u>	<u>(4,627,553)</u>
<b>Net cash used in financing activities</b>	<u>(2,782,725)</u>	<u>(1,869,067)</u>
<b>Net (decrease)/increase in cash and cash equivalents</b>	6,447,699	(3,875,143)
<b>Cash and cash equivalents</b>		
Beginning of the financial year	<u>19,966,355</u>	<u>23,841,498</u>
<b>End of the financial year</b>	<u><u>26,414,054</u></u>	<u><u>19,966,355</u></u>

## NOTES TO THE FINANCIAL STATEMENTS – 31 DECEMBER 2019

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

The financial statements of the Co-operative for the financial year ended 31 December 2019 were authorised for issue by the Management Committee on 5 May 2020.

### 1 General information

Straits Times Co-operative Limited (“the Co-operative”) is registered under the Co-operative Societies Act, Chapter 62 with its principal place of business and registered office at 1000, Toa Payoh North, Singapore 318994.

The principal activities of the Co-operative are to encourage thrift by receiving subscription from members and to prevent indebtedness by enabling them to obtain loans on reasonable terms.

There have been no significant changes in the nature of these activities during the financial year.

### 2 Significant accounting policies

#### 2.1 Basis of preparation

These financial statements are prepared in accordance with Act and Singapore Financial Reporting Standards (“FRS”) under the historical cost convention, except as disclosed in the accounting policies below.

The preparation of financial statements in conformity with FRS requires management to exercise its judgement in the process of applying the Co-operative’s accounting policies. It also requires the use of certain critical accounting estimates and assumptions. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 3.

#### ***Interpretations and amendments to published standards effective in 2019***

On 1 January 2019, the Co-operative adopted the new or amended FRS and Interpretations of FRS (“INT FRS”) that are mandatory for application for the financial year. Changes to the Co-operative’s accounting policies have been made as required, in accordance with the transitional provisions in the respective FRS and INT FRS.

The adoption of these new or amended FRS and INT FRS did not result in substantial changes to the Co-operative’s accounting policies and had no material effect on the amounts reported for the current or prior financial years.

## **2 Significant accounting policies (continued)**

### **2.2 Revenue recognition**

#### *(a) Interest income*

Interest income from investments are recognised on time proportion basis over the period of placement of investment and at the effective interest rate applicable.

Interest on loans granted to members of the Co-operative is calculated at the rate of 6% per annum on the amounts borrowed.

#### *(b) Dividend income*

Dividend income is recognised when the Co-operative's right to receive payment is established.

#### *(c) Other income*

All other forms of income except for government grants are recognised at point in time when the Co-operative has satisfies its performance obligation by transferring good or service to the member.

### **2.3 Government grants**

Grants from the government are recognised as a receivable at their fair value when there is reasonable assurance that the grant will be received and the Co-operative will comply with all the attached conditions.

Government grants receivable are recognised as income over the periods necessary to match them with the related costs which they are intended to compensate, on a systematic basis. Government grants relating to expenses are shown separately as other income.

### **2.4 Plant and equipment**

#### *(a) Measurement*

All items of plant and equipment are initially recorded at cost and subsequent carried at cost less accumulated depreciation and any accumulated impairment losses.

The cost of plant and equipment initially recognised includes its purchase price and any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

## 2 Significant accounting policies (continued)

### 2.4 Plant and equipment (continued)

#### *(b) Depreciation*

Depreciation is calculated using the straight-line method to allocate depreciable amounts over their estimated useful lives as follows:

	<u>Useful lives</u>
Office equipment	10 years
Computer	5 years

The residual values, estimated useful lives and depreciation method of plant and equipment are reviewed, and adjusted as appropriate, at each of the reporting date. The effects of any revision are recognised in profit or loss when changes arise.

#### *(c) Subsequent expenditure*

Subsequent expenditure relating to plant and equipment that has already been recognised is added to the carrying amount of the asset only when it is probable that future economic benefits associated with the item will flow to the entity and the cost of the item can be measured reliably. All other repair and maintenance expenses are recognised in profit or loss when incurred.

#### *(d) Disposal*

On disposal of an item of plant and equipment, the difference between the disposal proceeds and its carrying amount is recognised in profit or loss within "other gains and losses".

### 2.5 Intangible assets

#### *Computer software licenses*

Intangible asset represents the Co-operative's computer software that is not an integral part of a computer-controlled machine. It is initially separately measured at cost which includes the purchase prices (net of any discounts and rebates) and other directly attributable costs of preparing the asset for its intended use. Direct expenditures including employee costs, which enhance or extend the performance of computer software beyond its specifications and which can be reliably measured, are added to the original cost of the software. Costs associated with maintaining the computer software are expensed off when incurred.

Computer software licenses are subsequently carried at cost less any accumulated amortisation and any accumulated impairment losses. These costs are amortised to profit or loss using the straight-line method over their estimated useful lives of 5 years.



## **2 Significant accounting policies (continued)**

### **2.5 Intangible assets (continued)**

The amortisation period and amortisation method of intangible assets are reviewed at least at each of the reporting date. The effects of any revision are recognised in profit or loss when the changes arise.

### **2.6 Impairment of non-financial assets**

Intangible assets, plant and equipment are tested for impairment whenever there is any objective evidence or indication that these assets may be impaired.

For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash inflows that are largely independent of those from other assets. If this is the case, the recoverable amount is determined for the cash-generating units ("CGU") to which the asset belongs.

If the recoverable amount of the asset (or CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or CGU) is reduced to its recoverable amount. The difference between the carrying amount and recoverable amount is recognised as an impairment loss in profit or loss.

An impairment loss for an asset is reversed if, and only if, there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The carrying amount of this asset is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of any accumulated amortisation or depreciation) had no impairment loss been recognised for the asset in prior years.

A reversal of impairment loss for an asset is recognised in profit or loss.

### **2.7 Financial assets**

#### *a) Classification*

The Co-operative classifies its financial assets as amortised cost and fair value through other comprehensive income ("FVOCI").

The classification of debt instruments depends on the Co-operative's business model for managing the financial assets as well as the contractual terms of the cash flows of the financial assets.

The Co-operative reclassifies debt instruments only when its business model for managing those assets changes.

## **2 Significant accounting policies (continued)**

### **2.7 Financial assets (continued)**

#### *(b) Initial recognition*

At initial recognition, the Co-operative measures a financial asset at its fair value plus transaction costs that are directly attributable to the acquisition of the financial assets.

#### *(c) Subsequent measurement*

##### *(i) Debt instruments*

Debt instruments of the Co-operative mainly comprise of cash and cash equivalents, other receivables, loans to members and investments in bonds.

The subsequent measurement depending on the Co-operative business model for managing the asset and the cash flow characteristics of the asset:

- **Amortised cost:** Debt instruments that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost.
- **FVOCI:** Debt instruments that are for collection of contractual cash flows and for sale, and where the assets' cash flows represent solely payments of principal and interest, are classified as FVOCI. Movements in fair values are recognised in Other Comprehensive Income ("OCI") and accumulated in fair value reserve, except for the recognition of impairment losses, interest income and foreign exchange gains and losses, which are recognised in profit and loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss and presented as part of the Co-operative's income on the face of the statement of comprehensive income. Interest income from these financial assets is recognised using the effective interest rate.

##### *(ii) Equity instruments*

The Co-operative subsequently measures all its equity investments at their fair values. The Co-operative has elected to recognise the changes in fair value of equity investments not held for trading in OCI as these are strategic investments and the Co-operative considered this to be more relevant. Movement in fair values of investments classified as FVOCI are presented as "fair value gain and losses" in OCI. Dividends from equity investments are recognised in profit or loss as "dividend income".

## **2 Significant accounting policies (continued)**

### **2.7 Financial assets (continued)**

#### *(c) Subsequent measurement*

##### *(ii) Equity instruments (continued)*

Regular way purchases and sales of these financial assets are recognised on trade date – the date on which the Co-operative commits to purchase or sell the asset.

On disposal, any difference between the carrying amount and the sale proceed amount would be recognised in OCI and transferred to accumulated fund along with the amount previously recognised in OCI relating to that asset.

#### *(d) Impairment*

The general 3-stage expected credit loss (“ECL”) approach is applicable to all other financial assets at amortised costs and debt investments at FVOCI. The Co-operative assesses on a forward looking basis the ECL associated with its debt financial assets carried at amortised cost and FVOCI. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

### **2.8 Offsetting of financial instruments**

Financial assets and liabilities are offset and the net amount reported in the Statement of Financial Position when there is a legally enforceable right to offset and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously.

The Co-operative assesses at each reporting date whether there is any objective evidence that a financial asset is impaired.

### **2.9 Other payables**

Other payables represent liabilities for goods and services provided to the Co-operative prior to the end of financial year which are unpaid. They are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). Otherwise, they are presented as non-current liabilities.

Trade and other payables are initially recognised at fair value, and subsequently carried at amortised cost using the effective interest method.

## **2 Significant accounting policies (continued)**

### **2.10 Fair value estimate of financial assets and liabilities**

The fair values of financial instruments traded in active markets (such as exchange-traded and over-the-counter securities and derivatives) are based on quoted market prices at the reporting date. The quoted market prices used for financial assets are the current bid prices; the appropriate quoted market prices used for financial liabilities are the current asking prices.

The fair values of financial instruments that are not traded in an active market are determined by using valuation techniques. The Co-operative uses a variety of methods and makes assumptions based on market conditions that are existing at each reporting date. Where appropriate, quoted market prices or dealer quotes for similar instruments are used. Valuation techniques, such as discounted cash flow analysis, are also used to determine the fair values of the financial instruments.

The fair values of current financial assets and liabilities carried at amortised cost approximate their carrying amounts.

### **2.11 Provisions**

Provisions for other liabilities and charges are recognised when the Co-operative has a present legal or constructive obligation as a result of past events, it is more likely than not that an outflow of resources will be required to settle the obligation and the amount has been reliably estimated. Provisions are not recognised for future operating losses.

### **2.12 Employee compensation**

Employee benefits are recognised as an expense.

#### *Defined contribution plans*

Defined contribution plans are post-employment benefit plans under which the Co-operative pays fixed contributions into separate entities such as the Central Provident Fund on a mandatory, contractual or voluntary basis. The Co-operative has no further payment obligations once the contributions have been paid.

## 2 Significant accounting policies (continued)

### 2.13 Currency translation

#### *(a) Functional and presentation currency*

Items included in the financial statements of the Co-operative are measured using the currency of the primary economic environment in which the Co-operative operates ("functional currency"). The financial statements are presented in Singapore Dollar, which is the functional currency of the Co-operative.

#### *(b) Transactions and balances*

Transactions in a currency other than the functional currency ("foreign currency") are translated into the functional currency using the exchange rates at the dates of the transactions. Currency exchange differences resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at the closing rates at the reporting date are recognised in profit or loss.

### 2.14 Cash and cash equivalents

For the purpose of presentation in the statement of cash flows, cash and cash equivalents include cash on hand and deposits with financial institutions which are subject to an insignificant risk of change in value.

### 2.15 Dividends to Co-operative's members

Dividends to Co-operative's members are recognised when the dividends are approved for payment.

## 3 Other income

	2019	2018
	\$	\$
Government grants		
- Wage credit scheme	701	336
- Temporary employment credit	390	382
	<u>1,091</u>	<u>718</u>
Others	928	1,820
	<u>2,019</u>	<u>2,538</u>

#### 4 Employee compensation

	2019	2018
	\$	\$
Staff salaries, bonus and allowances	156,530	162,953
Employer's contributions to defined contribution plans	23,227	20,257
	<u>179,757</u>	<u>183,210</u>

The Co-operative does not currently have a policy to compensate staff for unused annual leave.

#### 5 Central Co-operative Fund

Pursuant to Section 71(2) of the Co-operative Societies Act (Cap.62), at the end of each financial year, the Co-operative shall contribute:

- (a) 5% of the first \$500,000 of the surplus resulting from the operations of the Co-operative during the preceding financial year to the Central Co-operative Fund ("CCF"); and
- (b) 20% of any surplus in excess of \$500,000 from the operations of the Co-operative during the preceding financial year either to the CCF or to the Singapore Labour Foundation as the Co-operative may opt.

#### 6 Income tax expense

The Co-operative is exempted from income tax under Section 13(1)(f)(ii) of the Income Tax Act, Chapter 134.

#### 7 Financial assets, at FVOCI

Details of the financial assets are analysed as follows:

	2019	2018
	\$	\$
<b>Current</b>		
- Quoted bonds at fair value (Note 8)	253,625	-
- Singapore statutory bonds at fair value (Note 9)	501,450	3,996,200
	<u>755,075</u>	<u>3,996,200</u>

## 7 Financial assets, at FVOCI (continued)

### Non-current

- Quoted bonds at fair value (Note 8)	2,834,765	2,563,050
- Singapore statutory bonds at fair value (Note 9)	12,788,813	10,565,010
- Singapore government bonds at fair value (Note 10)	22,803,863	27,902,693
- Quoted equity instruments at fair value (Note 11)	7,327,664	8,113,386
- Unquoted equity instruments at cost (Note 12)	901,080	901,080
- Fund managed by Athenaeum Asian Equities Fund (Note 13)	-	-
	<u>46,656,185</u>	<u>50,045,219</u>

## 8 Quoted bonds at fair value

	2019 \$	2018 \$
<b>Current</b>		
Quoted bonds at cost	250,000	-
Fair value gain	<u>3,625</u>	<u>-</u>
Quoted bonds at fair value	<u>253,625</u>	<u>-</u>
<b>Movement of the fair value reserve</b>		
Beginning of financial year	-	1,250
Fair value gain	3,625	-
Reclassified to profit or loss	<u>-</u>	<u>(1,250)</u>
End of financial year	<u>3,625</u>	<u>-</u>
<b>Non-Current</b>		
Quoted bonds at cost	2,750,500	2,500,000
Fair value gain	184,265	163,050
Allowance for diminution in value	<u>(100,000)</u>	<u>(100,000)</u>
Quoted bonds at fair value	<u>2,834,765</u>	<u>2,563,050</u>
<b>Movement of the fair value</b>		
Beginning of financial year	163,050	246,150
Fair value gain	<u>21,215</u>	<u>(83,100)</u>
End of financial year	<u>184,265</u>	<u>163,050</u>

## 9 Singapore statutory bonds at fair value

	2019 \$	2018 \$
<b>Current</b>		
Singapore statutory bonds at cost	501,000	4,004,000
Fair value(loss)/gain	450	(7,800)
Singapore statutory bonds at fair value	<u>501,450</u>	<u>3,996,200</u>
<b>Movement of the fair value</b>		
Beginning of financial year	(7,800)	1,000
Fair value (loss)/gain	4,250	(7,800)
Reclassified to profit or loss	4,000	(1,000)
End of financial year	<u>450</u>	<u>(7,800)</u>
<b>Non-Current</b>		
Singapore statutory bonds at cost	12,340,000	10,395,000
Fair value gain	748,813	470,010
Impairment losses	(300,000)	(300,000)
Singapore statutory bonds at fair value	<u>12,788,813</u>	<u>10,565,010</u>
<b>Movement of the fair value</b>		
Beginning of financial year	470,010	561,035
Fair value (loss)/gain	310,303	(91,025)
Reclassified to profit or loss	(31,500)	-
End of financial year	<u>748,813</u>	<u>470,010</u>

## 10 Singapore government bonds at fair value

	2019 \$	2018 \$
<b>Non-Current</b>		
Singapore government bonds at cost	21,598,798	27,239,828
Fair value gain	2,205,065	1,662,865
Impairment losses	(1,000,000)	(1,000,000)
Singapore government bonds at fair value	<u>22,803,863</u>	<u>27,902,693</u>
<b>Movement of the fair value</b>		
Beginning of financial year	1,662,865	1,211,243
Fair value gain	1,030,200	969,702
Reclassified to profit or loss	(488,000)	(518,080)
End of financial year	<u>2,205,065</u>	<u>1,662,865</u>



## 11 Quoted equity instruments at fair value

	2019	2018
Non-current	\$	\$
Quoted equity instruments at cost	5,688,232	6,592,209
Fair value gain	1,639,432	1,521,177
Quoted equity instruments at fair value	<u>7,327,664</u>	<u>8,113,386</u>
<b>Movement of the fair value</b>		
Balance at 31 December 2018/ 31 December 2017	1,521,177	3,547,703
Adoption of FRS109	-	(1,000,000)
Balance at 1 January 2019 / 1 January 2018	1,521,177	2,547,703
Fair value(loss)/ gain	(54,558)	(1,024,937)
Transfer to accumulated funds upon disposal	172,813	(1,589)
End of financial year	<u>1,639,432</u>	<u>1,521,177</u>

## 12 Unquoted equity instruments

	2019	2018
Non-Current	\$	\$
NTUC Choice Homes Co-operative Limited	300,000	300,000
Premier Security Co-operative Society Ltd	50,000	50,000
NTUC Income Insurance Co-operative Limited	551,080	551,080
	<u>901,080</u>	<u>901,080</u>

The cost of investments in these unquoted equity instruments are deemed to be an appropriate estimate of fair value, whereby the management committee is of the view that there is insufficient of recent information that is available to measure fair value. Therefore, cost represents the best estimate of fair value within that range.

## 13 Fund managed by Athenaeum Asian Equities Fund

	2019	2018
Non-Current	\$	\$
Quoted investment at fair value	<u>-</u>	<u>-</u>
<b>Movement of the fair value</b>		
Balance at 31 December 2018/ 31 December 2017	-	85,348
Adoption of FRS109	-	(200,000)
Balance at 1 January 2019 / 1 January 2018	-	(114,652)
Fair value(loss)/ gain	-	(86,246)
Transfer to accumulated funds upon disposal	-	200,898
End of financial year	<u>-</u>	<u>-</u>

#### 14 Loans to members

	2019	2018
	\$	\$
Beginning of financial year	83,749	117,664
Loans granted during the financial year	39,500	77,230
	123,249	194,894
Repayment during the financial year	(60,759)	(93,971)
Transfers to new loan account	(19,109)	(17,174)
End of financial year	43,381	83,749
Less: Loss allowance (Note 27(b))	(20,195)	(20,195)
	23,186	63,554

Loans to members are unsecured, bear interest at 6% (2018:6%) per annum and are repayable in not more than 36 monthly instalments (2018: 36 monthly instalments).

#### 15 Other receivables

	2019	2018
	\$	\$
Interest receivable		
- bonds	273,413	311,674
- short-term bank deposits	62,121	262
	335,534	311,936

#### 16 Cash and cash equivalents

	2019	2018
	\$	\$
Cash and bank balances	8,237,646	5,672,473
Deposits with financial institutions	18,176,408	14,293,882
	26,414,054	19,966,355

#### 17 Plant and equipment

	2019	2018
<i>Office equipment</i>	\$	\$
<i>Cost</i>		
Beginning of financial year	9,666	8,747
Additions	3,048	919
Written off	(103)	-
End of financial year	12,611	9,666

## 17 Plant and equipment (continue)

	2019	2018
	\$	\$
<b>Office equipment</b>		
<i>Accumulated depreciation</i>		
Beginning of financial year	7,600	6,879
Depreciation charge	1,059	721
End of financial year	<u>8,659</u>	<u>7,600</u>
Net book value	<u>3,952</u>	<u>2,066</u>

## 18 Intangible assets

	2019	2018
	\$	\$
<b>Computer software</b>		
<i>Cost</i>		
Beginning of financial year	303,796	91,050
Additions	1,043	212,746
End of financial year	<u>304,839</u>	<u>303,796</u>
<i>Accumulated amortisation</i>		
Beginning of financial year	60,134	13,475
Amortisation charge	58,686	46,659
End of financial year	<u>118,820</u>	<u>60,134</u>
Net book value	<u>186,019</u>	<u>243,662</u>

## 19 Subscription capital

	2019	2018
	\$	\$
Beginning of financial year	21,981,818	23,998,822
Receipts from members	7,620,673	7,682,217
	29,602,491	31,681,039
Withdrawals	(4,624,102)	(4,203,766)
Transfers to specific deposits account (Note 20)	(4,995,678)	(5,495,455)
End of the financial year	<u>19,982,711</u>	<u>21,981,818</u>

**20 Specific deposits**

	<b>2019</b>	<b>2018</b>
	<b>\$</b>	<b>\$</b>
Beginning of financial year	39,453,582	37,436,546
Transfers from subscription capital (Note 20)	4,995,678	5,495,455
	44,449,260	42,932,001
Withdrawals	(5,119,842)	(4,627,553)
Interest payables	1,179,883	1,149,134
End of financial year	40,509,301	39,453,582

The Co-operative periodically transfer members' subscription capital (Note 19) between 5% to 20% to the specific deposit accounts. As at 31 December 2019, the percentage to be transferred as decided by the Committee during the year end meeting is 20% (2018: 20%). The rate of interest to be fixed by the Committee from time to time and shall not exceed 10% per annum without the approval of the Registrar (2019: 3%; 2018: 3%). Such interest shall be credited to the deposit account of members.

**21 Other payables**

	<b>2019</b>	<b>2018</b>
	<b>\$</b>	<b>\$</b>
Central Co-operative Fund	58,219	63,569
Unclaimed dividend deposits and subscriptions	58,015	57,642
Accrued operating expenses	20,453	20,453
	136,687	141,664

**21 Accumulated surplus**

Pursuant to Section 72(1) of the Co-operative Societies Act, the net surplus may be divided among the members by way of dividend or patronage refund or by way of honoraria to officers of the Co-operative, or allocated to any other funds constituted by the Co-operative to such extent and under such conditions as may be prescribed under the Act or in the By-Laws.

**23 Common good fund**

The common good fund was created to provide relief and grants to members of the Co-operative and may be devoted to any educational, medical, social or charitable purposes as approved by the Registrar of Co-operative Societies from time to time. The common food fund shall be used only for the benefit of members of the Co-operative. Movements in the fund are disclosed in the Statement of Changes in Members' Funds.

## 24 General reserve fund

The Co-operative shall pay into the General Reserve Fund such portion of its net surplus as the Management Committee may decide from time to time. The fund shall be indivisible and no member shall be entitled to claim a specific share of it. The General Reserve Fund shall be used:

- (i) to meet unforeseen losses;
- (ii) to provide a margin beyond the liabilities of the Co-operative so as to ensure its ability to pay such liabilities in full in the event of dissolution; and
- (iii) to enable the Co-operative by reason of the income derived from the General Reserve Fund to reduce the rate of interest on loans granted to members without causing a reduction in the rate of dividend on share capital and bonus shares.

## 25 Fair value reserve

Fair value reserve is non-distributable.

## 26 Dividends

	2019	2018
<i>Dividends paid</i>	\$	\$
<i>Final dividend declared of 3% (2018: 3%) in respect of the previous financial year</i>	<u>659,454</u>	<u>719,965</u>

## 27 Financial risk management

### *Financial risk factors*

The Co-operative's activities expose it to market risk (including currency risk, interest risk and price risk), credit risk and liquidity risk.

The Management Committee reviews and agrees policies and procedures for the management of these risks, which are executed by the management team. It is, and has been throughout the current and previous financial year, the Co-operative's policy that no trading in derivatives for speculative purpose shall be undertaken.

### (a) Market risk

#### (i) *Currency risk*

The Co-operative is not exposed to currency risk as it has no significant transactions denominated in foreign currencies.

#### (ii) *Price risk*

The Co-operative is exposed to equity securities price risk arising from the investments held by the Co-operative which are classified as FVOCI. These securities are quoted equity instruments listed in Singapore, Singapore government bonds, Singapore statutory bonds and unquoted investments in other Co-operatives. To manage its price risk arising from investments in securities, the Co-operative diversified its portfolio.

## 27 Financial risk management (continue)

If prices for equity securities had changed by 10% (2018: 10%) with all other variables including tax rate being held constant, the total equity securities will increase/decrease by \$4,651,018 (2018: \$5,314,339).

The unquoted investments as the investment does not have a quoted market price in an active market and other methods of determining fair value do not result in a reasonable estimate.

### (iii) *Cash flow and fair value interest rate risks*

Cash flow interest rate risk is the risk that the future cash flows of the Co-operative's financial instruments will fluctuate because of changes in market interest rates. Fair value interest rate risk is the risk that the fair value of a financial instrument will fluctuate due to changes in market interest rates. The Co-operative's exposure to interest rates relates primarily to interest-earning financial assets and interest-bearing financial liabilities. Interest rate risk is by the Co-operative on an on-going basis with the primary objective of limiting the extent to which net interest income and expense could be affected by an adverse movement in interest rates.

The Co-operative does not hedge its investment in bonds as they have active secondary or resale markets to ensure liquidity. The Co-operative's loans at a rate based on the Management Committee's decision given to members form a natural hedge for its interest-bearing loans to members. The Co-operative's policy is to place surplus funds in deposits with financial institutions at favourable fixed interest rates or bonds carrying fixed rate of interest with financial institutions.

If the interest rates increase/decrease by 1% (2018: 1%) with all other variables including tax rate being constant, the effects on net surplus will not be significant.

### (b) Credit risk

Credit risk refers to the risk that counterparty will default on its obligations resulting in financial loss to the Co-operative. The major classes of financial assets of the Co-operative are cash and cash equivalents, loans to members, other receivables and financial assets, at FVOCI. For other financial assets, the Co-operative adopts the policy of dealing with high credit quality counterparties.

## 27 Financial risk management (continue)

The Co-operative's investments in debt instruments are considered to be low risk investments which the issuers have a low risk of default and a strong capacity to meet contractual cash flows.

As the Co-operative does not hold any collateral, the maximum exposure to credit risk for each class of financial instruments is the carrying amount of that class of financial instruments presented on the statement of financial position.

The Co-operative has applied the general approach to measure the expected credit losses. Based on an assessment of qualitative and quantitative factors that are indicative of the risk of default, these exposures are considered to be low credit risk. Therefore, the loss allowance on these financial assets has been measured on the 12-month expected credit loss basis. However, the management committee has considered the forward-looking factors such as retrenchment rate and accordingly recognised the loss allowance for the loans to members amounted to \$20,195 during the financial year. Cash and cash equivalents, other receivables are subject to immaterial credit loss.

The movement in credit loss allowance for loans to members is as follows:

	2019	2018
	\$	\$
Beginning of financial year	20,195	13,695
Loss allowance recognised during the financial year	-	6,500
End of financial year	20,195	20,195

### (c) Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash to finance the Co-operative's operations. The Co-operative manages the liquidity risk by maintaining a level of cash and cash equivalents deemed adequate to finance the Co-operative's operations. The Co-operative's surplus funds are also managed centrally by placing them with reputable financial institutions on varying maturities.

The table below analyses the maturity profile of the Co-operative's financial liabilities based on contractual undiscounted cash flows.

	2019	2018
	\$	\$
Less than 1 year		
Subscription capital	19,982,711	21,981,818
Specific deposits	40,509,301	39,453,582
Other payables	136,687	141,664
	60,628,699	61,577,064

## 27 Financial risk management (continue)

### (d) Fair value measurements

The following table presents assets and liabilities measured at fair value and classified by level of the following fair value measurement hierarchy:

- (i) quoted prices (unadjusted) in active markets for identical assets or liabilities (Level 1);
- (ii) inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (is as prices) or indirectly (i.e. derived from prices) (Level 2); and
- (iii) inputs for the asset or liability that are not based on observable market data (unobservable inputs) (Level 3).

	Level 1	Level 2	Level 3	Total
2019	\$	\$	\$	\$
<b>Financial assets</b>				
FVOCI	46,510,180	-	901,080	47,411,260
<b>2018</b>				
<b>Financial assets</b>				
Available-for-sale	53,140,339	-	901,080	54,041,419

There were no transfer between Levels 1 and 2 during the year.

The fair value of financial instruments traded in active markets is based on quoted market prices at the reporting date. The quoted market price used for financial assets held by the Co-operative is the current bid price. These instruments are included in Level 1.

The fair value of financial instruments that are not traded in an active market (e.g. over-the counter derivatives) is determined by using valuation techniques. For unquoted investments, it is not practicable to determine the fair values because of the lack of quoted market prices and the assumptions used in valuation models to value these investments cannot be reasonably determined. These instruments are classified as Level 3.

The carrying amount receivables and payables are assumed to approximate their fair values.



## 27 Financial risk management (continue)

### (e) Financial instruments by category

The carrying amounts of different categories of financial instruments is disclosed as follows:

	2019	2018
	\$	\$
Financial assets, at FVOCI	47,411,260	54,041,419
Financial assets at amortised cost	26,772,774	20,341,845
Financial liabilities at amortised cost	60,628,699	61,577,064

## 28 New or revised accounting standards and interpretations

Below are the mandatory standards and amendments and interpretations to existing standards that have been published and are relevant for the Co-operative's accounting periods beginning on or after 1 January 2020 and which the Co-operative has not early adopted.

### Effective for annual periods beginning on or after 1 January 2020

- Amendments to FRS 103 Definition of a Business
- Amendments to FRS 1 and FRS 8: Definition of Material
- Amendments to FRS 19: Plan Amendment, Curtailment or Settlement

### Effective for annual periods beginning on or after 1 January 2021

- FRS 117 Insurance Contracts

### Effective date: to be determined\*

- Amendments to FRS 110 and FRS 28 Sale or Contribution of Assets between an Investor and its Associate or Joint Venture

\* The mandatory effective date of this Amendment had been revised from 1 January 2016 to a date to be determined by the Accounting Standards Council Singapore ("ASC") in December 2015 via Amendments to Effective Date of Amendments to FRS 110 and FRS 28.

The Management Committee anticipates that the adoption of the above FRSS, INT FRSS and amendments to FRS in the future periods will not have a material impact on the financial statements of the Institution in the period of their initial adoption.

**DISTRIBUTION OF PROFIT 2019**

**PROFIT AND LOSS ACCOUNT:** The Gross Profit for the year ended 31 December 2019 was S\$666,096. The Management Committee proposed a dividend of 3% and distributes as follows: -

<b>Distribution of Profit</b>	<b>2019</b>	<b>2018</b>
	<b>\$</b>	<b>\$</b>
Central Co-operative Fund – 5% (2018: 5%)	25,000	25,000
Central Co-operative Fund – 20% (2018: 20%)	33,219	38,569
Honorarium to Committee of Management	16,000	16,950
Common Good Fund	50,000	50,000
Donation	6,000	6,000
3% Dividend on Subscription at 31.12.2019	599,481	659,454
(2018: 3%)		
From Accumulated Fund	(63,604)	(103,126)
	<hr/> 666,096	<hr/> 692,847
	<hr/>	<hr/>

**ESTIMATED EXPENDITURE 2020**

<b>EXPENDITURE</b>	<b>2020 S\$</b>	<b>2019 S\$</b>
Staff Salary (plus CPF)	245,000	185,000
Depreciation & Maintenance of Computer System	170,000	100,000
Audit Fee	20,000	18,000
Printing & Stationery	5,000	5,000
AGM Expenses	22,000	22,000
Sundry Expenses	6,000	6,000
Transport	1,000	1,000
Dental Expenses	540	5,000
Training	15,000	10,000
Insurance	10,000	6,000
Hardware/Software Upgrade	10,000	10,000
Contingencies Expenses	80,000	10,000
Interest on Specific Deposit	1,150,000	1,150,000
Bank Charges	1,000	500
Provision for Bad & Doubtful Loan	10,000	10,000
Welfare Expenses	3,000	-
	<u>1,748,540</u>	<u>1,538,500</u>

NOTE



UEN No: S34CS0024G

REPUBLIC OF SINGAPORE

THE CO-OPERATIVE SOCIETIES ACT  
(CHAPTER 62)

**NOTICE OF REGISTRATION  
AS A CREDIT SOCIETY**

This is to notify that

**Straits Times Co-operative Ltd**

.....

..... is hereby

registered as a Credit Society, to **receive deposits** and **grant loans** on

and from the **19th** day of **January**, 20 **11**

under section 16A(7) of the Co-operative Societies Act.

Dated this **19th** day of **January**, 20 **11**



**CHENG TAI CHIN**  
*Registrar of Co-operative Societies*  
*Singapore*

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